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### Contents

- 2008 Q3 highlights
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- Financials





# 2008 Q3 Highlights

- Net sales increased with 0.7% to SEK 973 m
- Operating profit amounted to SEK 83 m (97)
  - Includes market valuation of derivatives SEK -18 m (3)
- Operating margin amounted to 8.5% (10.0%)
  - Excluding market valuation of derivatives 10.5% (9.8%)
- Continued growth in Professional and improved underlying margins
  - Good development in Central Europe
  - Healthy growth in Duni FoodSolutions
- Weaker sales development in Retail
  - Mainly UK and Nordics
  - Slight improvement of underlying profit margin
- Tissue sales and underlying margin stable





# Share Price Development

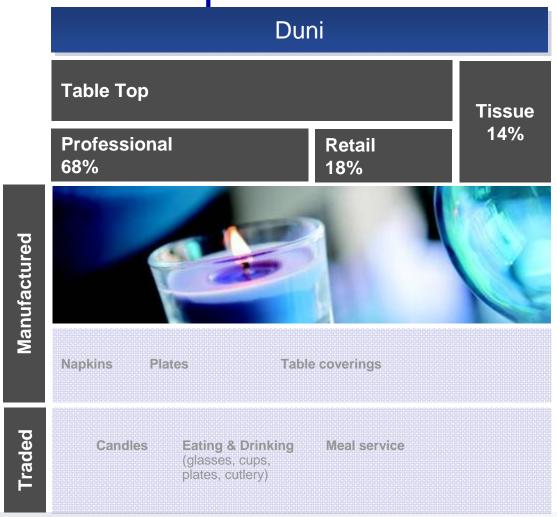


### Ownership structure per 30/09/08

Name	Shares	0/0
Mellby Gård Investerings AB	14 094 500	29,99%
PolarisCapital Fund Ltd, USA	4 276 800	9,10%
Lannebo Fonder	3 619 300	7,70%
SEB Investment Management, SE	3 590 287	7,64%
Cominvest, DE	2 403 300	5,11%
Livförsäkringsaktiebolaget (Skandia Liv), SE	2 171 200	4,62%
Odin Fonder	2 074 800	4,41%
JP Morgan Chase Bank, UK	1 509 400	3,21%
Svenskt Näringsliv, SE	1 400 000	2,98%
SSB CL Omnibus AC, USA	1 371 700	2,92%
Total	36 511 287	77,69%



Duni – the European Market Leader for Table Top Solutions



### Key financials

### Full year 2007

- Sales: SEK 4.0 billion (+5.9%)
- EBIT: SEK 394 million (277)
- EBIT margin: 9.9% (8.7%) 1

#### Jan - Sep 2008

- Sales: SEK 3.0 billion (+3.3%)
- EBIT: SEK 260 million (248)
- EBIT margin: 8.8% (8.7%)



### Market Outlook

### HORECA market growing in line or slightly above GDP

- Positive eating out trend
- Continued strong growth in take-away sector

### Retail growth in line with GDP

- Private label over represented in our category
- Discount stores and private label more in focus in a weaker economy

### Higher uncertainty

GDP forecasts revised downwards

Raw material prices and costs of certain traded goods may have peaked

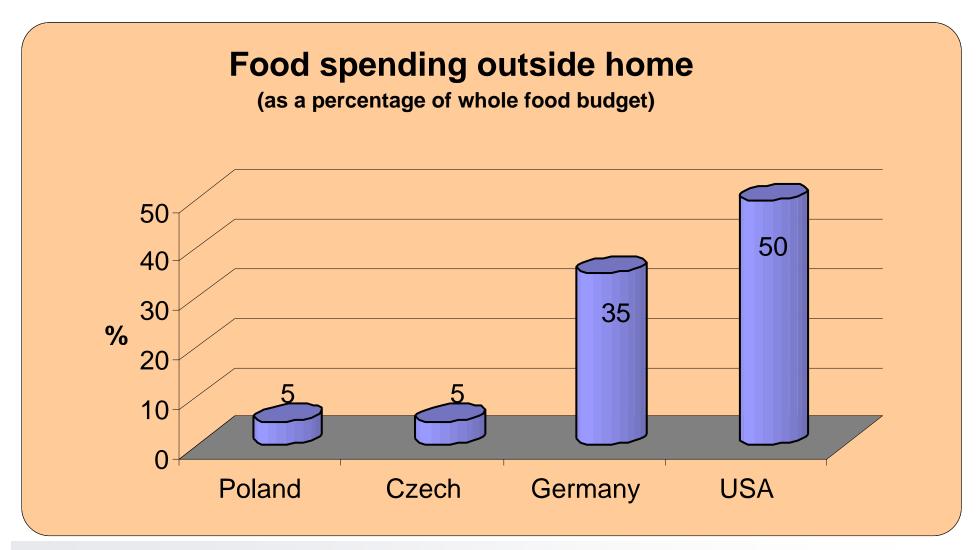
- Energy
- Transport
- Pulp (USD/SEK)



Changing eating habits



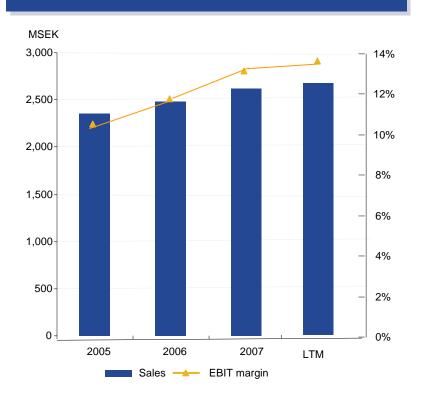
# **Eating Out Trend**





# Professional – Stable Development

#### Sales and EBIT 1



Geographical split – sales Q3 2008

Net Sales - Professional	Q3 2008	Q3 2007	Growth
	<u> </u>		
Nordic region	158,9	157,6	0,8%
Central Europe	402,8	386,2	4,3%
Southern & Eastern Europe	118,8	<b>111,</b> 0	7,0%
Rest of the World	3,8	4,5	-17,3%
Total	684,2	659,4	3,8%

Continued stable sales growth

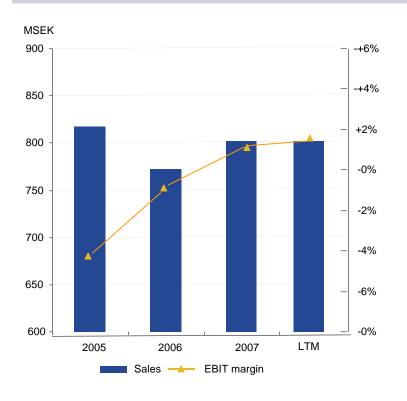
Solid EBIT margin, further improving



<sup>1)</sup> Excluding non-recurring costs and market valuation of derivatives

### Retail - Turnaround

#### Sales and EBIT <sup>1</sup>



1) Excluding non-recurring costs and market valuation of derivatives

### Geographical split – sales Q3 2008

Net Sales - Retail	Q3 2008	Q3 2007	Growth
Nordic region	30,3	43,9	-30,9%
Central Europe	124,4	125,2	-0,6%
Southern & Eastern Europe	3,5	4,2	-16,0%
Rest of the World	0,0	0,0	0,0%
Total	158,3	173,2	-8,6%

Improved profitability prioritized over sales growth

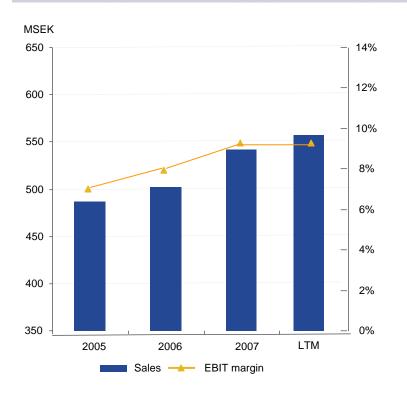
Duni brand & premium in focus

**Tougher market conditions** 



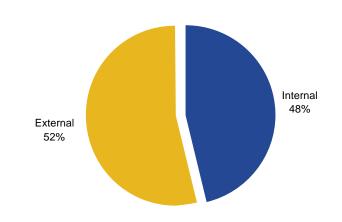
## **Tissue**

#### Sales and EBIT 1



1) Excluding non-recurring costs and market valuation of derivatives

#### Sales mix Q3 2008

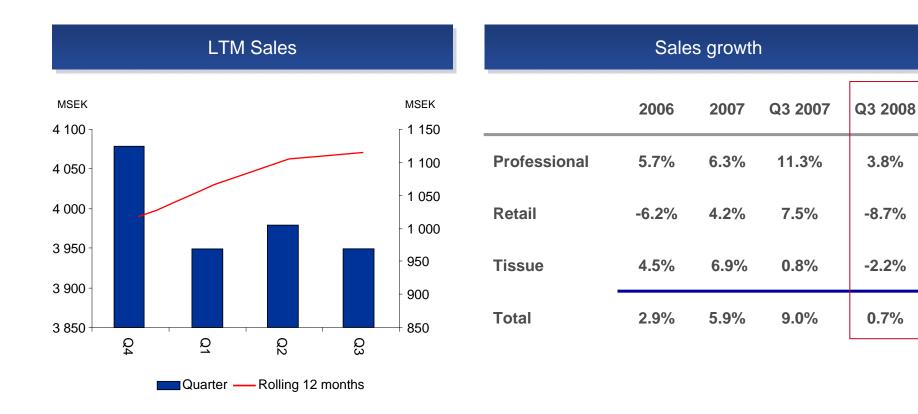


Tissue in-house provides competitive advantage
Healthy underlying growth in hygiene sector





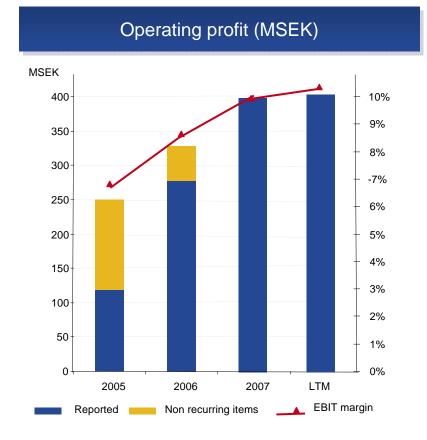
## **Top-Line Growth in Professional**



- Professional continue to demonstrate healthy development
- Weak sales in Retail; stepping out of private label contracts and tougher market conditions
- Tissues sales phased heavily towards first quarter. Transition towards new generation of products



# **Underlying Margin Expansion**



Operating margin				
	2006	2007 <sup>2</sup>	Q3 2007 <sup>2</sup>	Q3 2008 <sup>2</sup>
Professional	11.7%	12.9%	13.4%	13.8%
Retail	-0.9%	0.6%	-3.6%	-2.5%
Tissue	8.5%	8.9%	9.1%	8.8%
Non- recurring/ derivatives	-1.3%	0.0%	0.3%	-1.9%
Total	8.7%1	9.9%	10.0%	8.5%

- Total margin impacted by market valuation of derivatives
- Increased underlying profit in Professional and Retail, Tissue is stable.



<sup>&</sup>lt;sup>1</sup> Excluding non-recurring items

<sup>&</sup>lt;sup>2</sup> Excluding market valuation of derivatives

## **Income Statement**

	2005	2006	2007	LTM
Net sales	3,656	3,762	3,985	4,078
Cost of goods sold	-2,829	-2,812	-2,948	-2,980
Gross profit	827	950	1,037	1,098
Gross margin	22.6%	25.3%	26.0%	26.9%
Selling expenses	-510	-459	-446	-461
Adminstrative expenses	-185	-219	-208	-209
Research and development expenses	0	-6	-13	-20
Other operating income	20	44	57	54
Other operating expenses	-33	-33	-33	-58
Reported operating profit	119	277	394	404
Operating margin	3.3%	7.4%	9.9%	9.9%
Non-recurring items	131	50	0	0
Operating profit (excl. non recurring items)	250	327	394	404
Operating margin (excl. non recurring items)	6.8%	8.7%	9.9%	9.9%



## **Balance Sheet**

Intangible assets 1,226 Shareholders' equity	1,484 1,188
Tangible accets	1,188
Tangible assets 456 Interest bearing debt	·
Financial fixed assets 375 Pension liabilities	205
Inventory 619 Other long term liabilities	19
Accounts receivable 700 Accounts payable	285
Other current receivables 180 Other current liabilities	468
Cash & cash equivalents 93	
Total assets 3,649 Total equity and liabilities	3,649
ROCE 17% Net debt	1,311
ROCE (w/o goodwill) 33% Net debt / equity	88%
Net debt / EBITDA	2.6x



# Simplified Cash Flow Profile

(SEK million)	2006	2007	2007 9m	2008 9m
Operating profit	277	393	248	260
Depreciation	82	89	65	73
Change in operating working capital <sup>1)</sup>	-32	20	-156	-275
Inventory	26	-24	-94	-109
Accounts receivable	8	14	-92	-131²
Accounts payable	-66	30	30	-35
Other operating working capital	-74	-48	57	58
Capex	-130	-132	-76	-83
Operating cash flow	123	322	138	33



<sup>2)</sup> Cancellation of factoring contracts amounting to 97 MSEK



# **Financial Targets**

	<u>LTM</u>
<ul> <li>Sales growth &gt; 5%</li> <li>Consider acquisitions to reach new markets or to strengthen current market positions</li> </ul>	2.7%
• Top-line growth – premium focus • Improvements in manufacturing and sourcing	9.9%
Dividend payout ratio 40+%  • Board target at least 40% of net profit	1,80 kr/share (2008)

