



14 July 2017

Q2 Presentation 2017



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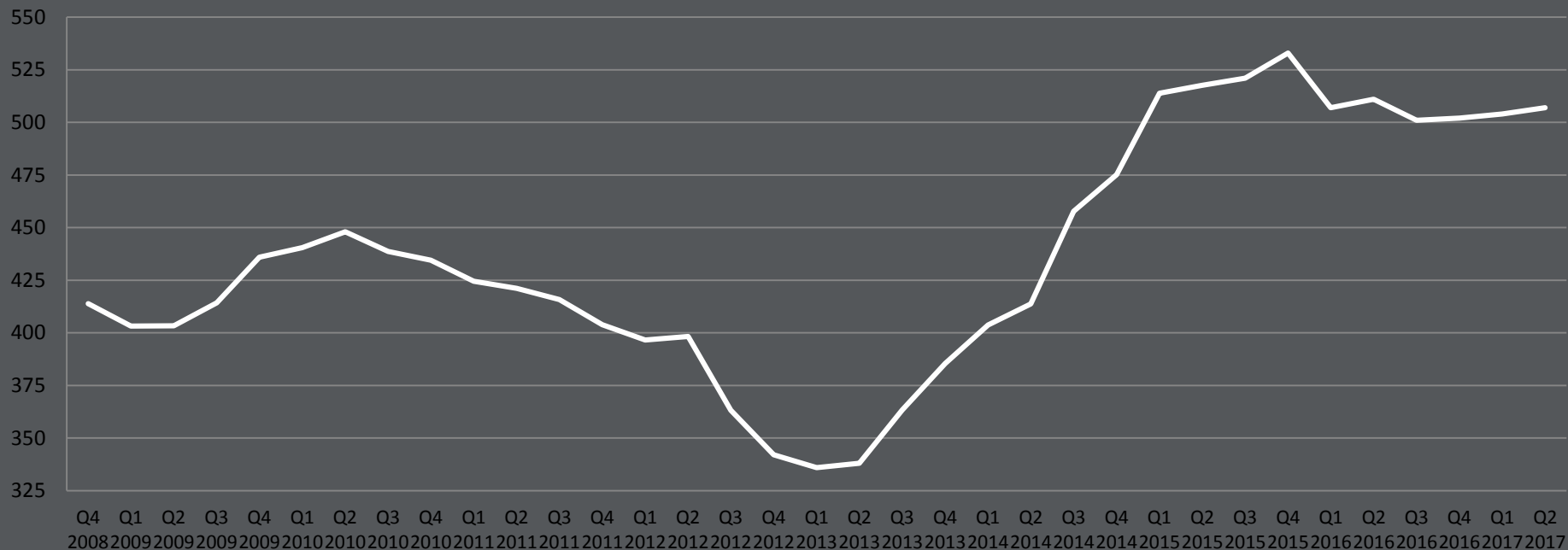
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# 2017 Q2 Highlights

- Quarter 2 continued the momentum from the end of first quarter; second quarter with historically high operating income.
  - Duni strengthening its presence in Asia & Oceania region through acquisition of Sharp Serviettes in New Zealand.
  - Improvement particularly in Table Top, including Germany.
  - Growth in premium napkins and take-away solutions like boxes.
  - Although continuously increasing raw material cost, operating income improved vs. previous year.
  - Price increases started to take effect in second quarter and will be completed with few exceptions in quarter 3.
- Net sales SEK 1 101 m (1 013)
  - Operating income SEK 110 m (108)
  - Operating margin 10.0% (10.6%)



# LTM operating income development



Includes discontinued operations





Market Outlook

# Market Outlook

- HoReCa market long-term growing in line with or slightly above GDP.
  - Duni LTM sales on almost 2% growth which is close to the forecasted average weighted real GDP growth for Europe 2017.
  - Consumer confidence on highest level since August 2007. This together with low interest rates are important fundamentals for improved purchase power and HoReCa development.
  - Germany restaurant sector (Gastronomie) still on low growth levels, but with signs of improvement.
- Improvement in FX rates from previous quarters, but GBP still burdens.
  - Improvement due to stronger EUR vs. other currencies including USD. British Pound still weak, but at present levels close to levels of second half of 2016.
  - Plastic prices continue to put pressure on gross margin.
  - Pulp price with increasing trend during last 12 months.





Business Areas





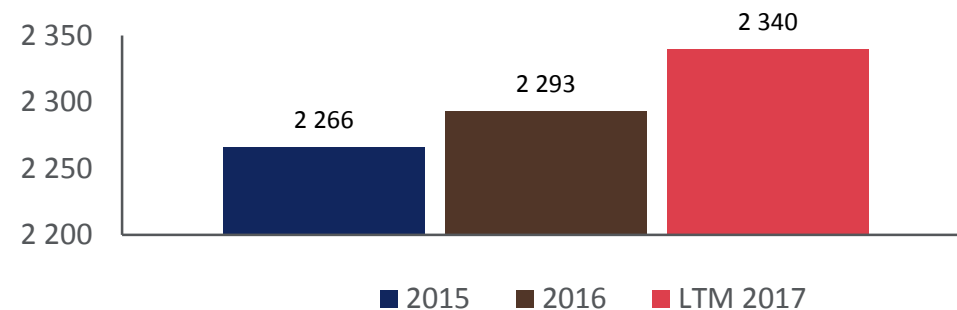
# Table Top

Profit strengthened due  
to improved volumes

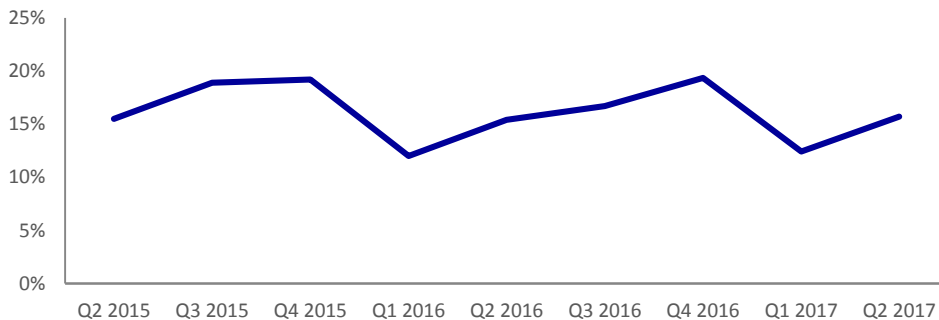
# Table Top

## SALES & OPERATING MARGIN <sup>1)</sup>

### NET SALES, SEK m



### OPERATING MARGIN, %



<sup>1)</sup> Operating margin adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs.

## Q2, 2017

- Solid growth in Table Top; almost all markets with positive trend.
- Growth from more successful campaigns, particularly in Germany.
- Profile printed premium napkins with strong growth momentum. Premium candles had a relatively strong performance.
- Improved market situation with positive absorption effects explaining the positive result vs. previous year.
- Logistics cost flattening out, while increased pulp cost remains a challenge on margins.





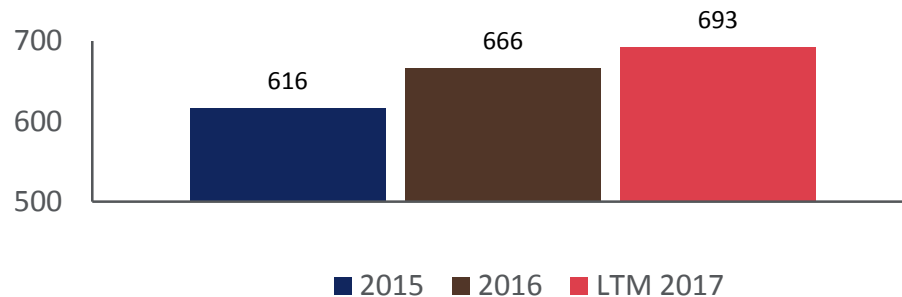
# Meal Service

Remains as growth driver  
for the Group

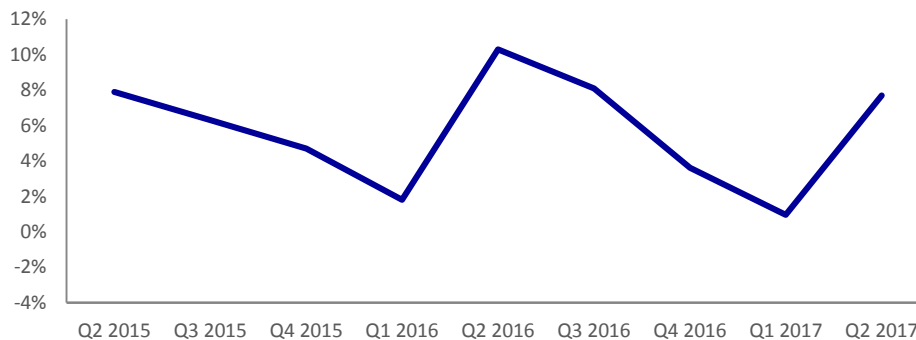
# Meal Service

## SALES & OPERATING MARGIN <sup>1)</sup>

### NET SALES, SEK m



### OPERATING MARGIN, %



<sup>1)</sup> Operating margin adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs.

## Q2, 2017

- Environmentally adapted solutions continue to increase its share of sales and with acceleration in growth.
- Commodities are under harsh price pressure and volumes down in the quarter.
- Quarter 2 negatively influenced by historically high plastic prices.
- Price increases will be completed in third quarter and only marginally offsetting higher costs in second quarter.



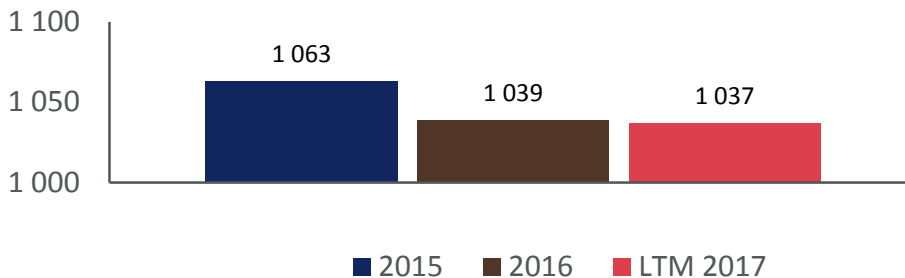
# Consumer

Mixed outcome in  
seasonally weak quarter

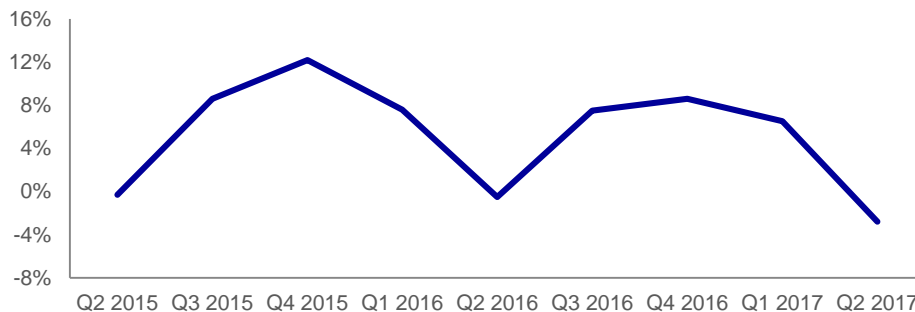
# Consumer

## SALES & OPERATING MARGIN <sup>1)</sup>

### NET SALES, SEK m



### OPERATING MARGIN, %



<sup>1)</sup> Operating margin adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs.

## Q2, 2017

- Summer collection received well, but generally lower activity levels on campaigns.
- Higher raw material costs and headwind on FX rates puts pressure on result.
- Focus to reduce complexity and increase competitiveness going forward.

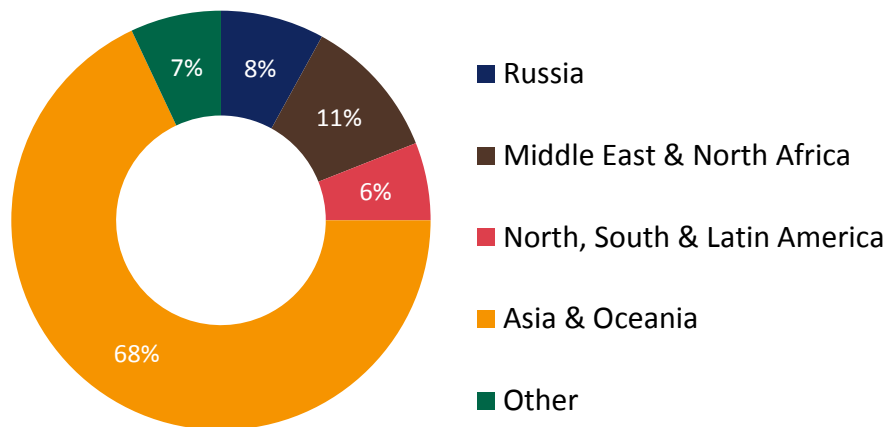


# New Markets

Acquisition of Sharp  
Serviettes in New Zealand

# New Markets

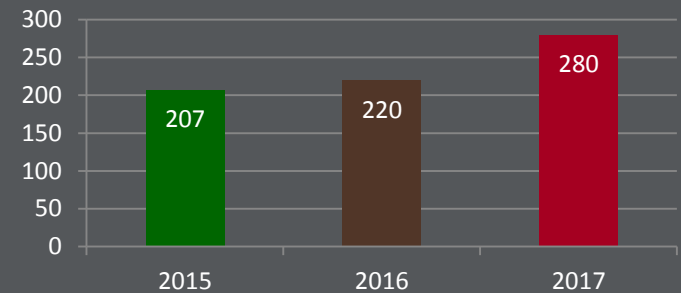
- Growth in all regions with exception for Middle East.
- Strengthened presence in Asia & Oceania region through acquisition of leading napkins manufacturer in New Zealand.
- Investment in New Markets with temporary higher costs.



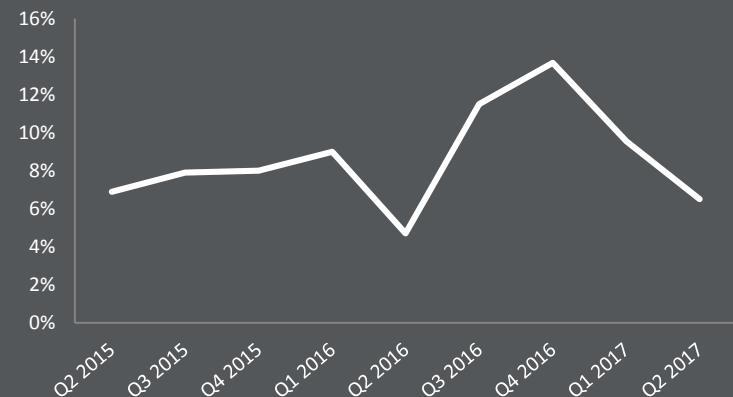
Net sales, geographical split

## SALES & OPERATING MARGIN <sup>1)</sup>

NET SALES, SEK m



OPERATING MARGIN, %



<sup>1)</sup> Operating margin adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs.





Financials

# Improved operating income

SEK m	Q2 2017	Q2 2016	YTD 2017	YTD 2016	LTM 2016/ 2017	FY 2016
Net sales	1 101	1 013	2 106	1 973	4 404	4 271
Gross profit	302	285	587	558	1 261	1 231
Gross margin	27.4%	28.2%	27.9%	28.3%	28.7%	28.8%
Selling expenses	-128	-115	-258	-241	-499	-483
Administrative expenses	-66	-61	-127	-118	-254	-245
R & D expenses	-2	-2	-4	-4	-8	-8
Other operating net	-4	-6	-15	-14	-34	-33
<b>EBIT</b>	<b>102</b>	<b>101</b>	<b>183</b>	<b>181</b>	<b>466</b>	<b>463</b>
Adjustments	-8	-7	-16	-13	-41	-38
<b>Operating income <sup>1)</sup></b>	<b>110</b>	<b>108</b>	<b>199</b>	<b>194</b>	<b>507</b>	<b>502</b>
Operating margin	10.0%	10.6%	9.4%	9.8%	11.5%	11.8%
Financial net	-4	-7	-7	-14	-15	-22
Taxes	-25	-21	-45	-41	-111	-107
Net income	73	72	132	127	339	334
Earnings per share	1.54	1.54	2.75	2.69	7.12	7.06

<sup>1)</sup> Operating income adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs.



# Strong quarter in Table Top

SEK m		Q2 2017	Q2 2016	YTD 2017	YTD 2016	LTM 2016/ 2017	FY 2016
Table Top	Net Sales	605	566	1 116	1 069	2 340	2 293
	Operating income <sup>1)</sup>	95	87	158	148	380	369
	Operating margin	15.7%	15.4%	14.1%	13.8%	16.2%	16.1%
Meal Service	Net Sales	194	180	356	328	693	666
	Operating income <sup>1)</sup>	15	19	16	21	36	41
	Operating margin	7.7%	10.3%	4.6%	6.5%	5.2%	6.1%
Consumer	Net Sales	211	213	458	461	1 037	1 039
	Operating income <sup>1)</sup>	-6	-1	11	18	57	65
	Operating margin	-2.8%	-0.5%	2.4%	3.9%	5.5%	6.2%
New Markets	Net Sales	78	42	148	88	280	220
	Operating income <sup>1)</sup>	5	2	12	6	29	23
	Operating margin	6.5%	4.7%	7.9%	7.0%	10.2%	10.4%
Other	Net Sales	14	13	28	26	54	52
	Operating income <sup>1)</sup>	1	1	2	1	5	4
<b>Duni total</b>	<b>Net Sales</b>	<b>1 101</b>	<b>1 013</b>	<b>2 106</b>	<b>1 973</b>	<b>4 404</b>	<b>4 271</b>
	<b>Operating income <sup>1)</sup></b>	<b>110</b>	<b>108</b>	<b>199</b>	<b>194</b>	<b>507</b>	<b>502</b>
	<b>Operating margin</b>	<b>10.0%</b>	<b>10.6%</b>	<b>9.4%</b>	<b>9.8%</b>	<b>11.5%</b>	<b>11.8%</b>

<sup>1)</sup> Operating income adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs.



# Improved cash flow in Q2

SEK m	Q2 2017	Q2 2016	YTD 2017	YTD 2016	LTM 2016/ 2017	FY 2016
<b>EBITDA<sup>1)</sup></b>	<b>145</b>	<b>139</b>	<b>268</b>	<b>257</b>	<b>643</b>	<b>632</b>
<b>Capital expenditure</b>	<b>-34</b>	<b>-51</b>	<b>-122</b>	<b>-84</b>	<b>-217</b>	<b>-176</b>
Change in; Inventory	18	14	-56	-20	-54	-18
Accounts receivable	-54	-61	-27	-11	-58	-42
Accounts payable	21	-14	-27	-67	48	9
Other operating working capital	24	14	-4	-18	34	20
<b>Change in working capital</b>	<b>8</b>	<b>-47</b>	<b>-114</b>	<b>-116</b>	<b>-30</b>	<b>-32</b>
<b>Operating cash flow</b>	<b>119</b>	<b>41</b>	<b>32</b>	<b>57</b>	<b>396</b>	<b>424</b>

<sup>1)</sup> Operating income adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs.

# Strong balance sheet

SEK m	June 2017	December 2016	June 2016
Goodwill	1 613	1 577	1 466
Tangible and intangible fixed assets	1 333	1 255	1 161
Net financial assets <sup>1)</sup>	-72	-72	-32
Inventories	619	548	531
Accounts receivable	767	730	680
Accounts payable	-348	-373	-290
Other operating assets and liabilities <sup>3)</sup>	-423	-422	-386
<b>Net assets</b>	<b>3 490</b>	<b>3 243</b>	<b>3 128</b>
Net debt	1 109	757	920
Equity	2 381	2 486	2 280
<b>Equity and net debt</b>	<b>3 490</b>	<b>3 243</b>	<b>3 128</b>
ROCE <sup>2)</sup>	15%	16%	17%
ROCE <sup>2)</sup> w/o Goodwill	28%	31%	32%
Net debt / Equity	47%	31%	42%
Net debt / EBITDA <sup>2)</sup>	1.73	1.20	1.44

<sup>1)</sup> Deferred tax assets and liabilities + Income tax receivables and payables.

<sup>2)</sup> Operating income adjusted for fair value allocations and amortization of intangible assets identified in connection with business acquisitions and for restructuring costs. Calculated based on the last twelve months.

<sup>3)</sup> Including restructuring provision and derivatives.



# Sales growth

> 5%

Organic growth of 5% over a business cycle

Consider acquisitions to reach new markets or to strengthen current market positions

LTM

1.7%

at fixed exchange rates,  
excluding hygiene business<sup>1)</sup>

# Operating margin

> 10%

Top line growth – premium focus

Improvements in manufacturing, sourcing and logistics

LTM

11.5%

# Dividend payout ratio

40+%

Target at least 40% of net profit

2016

5.00 SEK  
per share





Thank you!

